



TOWN OF MAMMOTH  
MINUTES OF A SPECIAL MEETING  
OF THE MAMMOTH TOWN COUNCIL  
HELD ON  
September 27, 2017

These are the Minutes of a Special Meeting held by the Mammoth Town Council on September 27, 2017 pursuant to the notice required by Law.

1. **CALL TO ORDER** – This meeting was called to order at 6:30PM by Mayor Dietz.
2. **PLEDGE OF ALLEGIANCE** – Lead by Vice Mayor Anaya
3. **ROLL CALL**

a. **PRESENT MEMBERS**

- i. Councilman Martinez
- ii. Councilman Sloan
- iii. Councilman Bustamante
- iv. Mayor Dietz
- v. Vice Mayor Anaya
- vi. Councilwoman Amparano
- vii. Councilwoman Medina

**PRESENT STAFF**

Attorney S. Cooper  
Town Manager D. Jones  
Police Chief T. Villar  
Librarian S. Christiansen  
Financial Consultant P. Walker

b. **ABSENT MEMBERS**

4. **CALL TO THE PUBLIC Pursuant to A.R.S. §38-431.01 (H)**

- a. Terry Adams—Mr. Mayor and Council, first I would like to bring your attention to Item 10F concerning the Soccer Program, the agenda states that it is for August thru September, that should read August thru December. Second, I have lived here for over 30 years and we have always had a volunteer fire department, we cannot do away with the fire department. They can respond faster than Pinal County, dispatching needs to be here, so I am asking that you think long and hard before doing away with it. Thank you.  
S. Christiansen—Mr. Mayor, we are aware of the discrepancy with the December date and on record wish to amend that, so when you vote on this issue please be advised that the motion should reflect August thru December 2017. Thank you.
- b. Joe Brewer—Last month at the meeting I was verbally assaulted by not one but two officers, claiming that I was disrupting the meeting; The Mayor should make this call. Don Jones speaks out at the meetings and he is not on the council, he has no more right to speak than I do. (At this point Mr. Brewer made a statement concerning Fraud and gave the definition) Complaint concerning D. Jones- I was hoping that by bring this to council you would do something about it but I guess you think it is alright. Second, if you give away our dispatching you give away our protection, we have to protect our family and kids, if you give away the dispatch you give away our protection, Thank you.

Handicapped individuals with special accessibility needs may contact the ADA Coordinator for the Town of Mammoth at (520) 487-2331 (V/TDD)

- c. Rudy Romo—Mayor, Council, and Staff, The reason I am on the Call to the Public tonight is the agenda action forms, I am listed to speak on the agenda but there is no signature either from the mayor or the manager on the form, how official can this be. So, for the record, I suggest that you sign all agenda forms because they are important. Thank you.
- d. Juan Ponce—Good Evening, It has been 40 days since the council directed the police and manager to get bids on the repair of the console for dispatching. It was my understanding that this was to be done as soon as possible. During this time there have been some scary incidents. If this is a ploy to get the fire department to find another provider, I don't think this is right the council has already approved this and it needs to be done. There are new officers and new dispatchers and the Police Chief comes down and helps them out. Marty (Chief Ponce) from MVF has come down and helped out a lot too, getting the computers up and running again. Our Chief (Ponce) was banned from the dispatching room. The fire department upgraded the alarm system for the repeaters. There was an intruder on the grounds, the tech was denied entrance to the dispatching area and after calls from Chief Ponce to Chief Villar they gain access and found the alarm switch to be in the wrong position, is this the towns liability? Time saved, is a life saved, that is why we need good trained dispatchers. This council is witness to the dispatch service we get and it is inexcusable. I don't think this is the right way to try and get rid of us. This predicament we are in now is because the police do not have \$13,000.00, why? Why was it not budgeted, they knew about it a while ago? We had a department head since May and a manager why was this not budgeted in the last budget? Chief Villar knew back in May and June this needed to be done why was it not budgeted then? I am asking council to get to the bottom of this and find out why this happened. Thank you.
- e. Alice Martinez—handed out some informational sheets to the Council concerning her complaint. (As not to repeat verbiage from the past year's "Call to the Public" this will summarize specific quotes made, concerning this matter) Ms. Martinez cites to Town Policies Section 20 Paragraph B Item #7 and #2 which states (her wording)#7 conduct of a type which will bring discredit or embarrassment to the town, and #2 abusive attitude or language or conduct to the public or official employees. The complaint hinges on a personal phone call that was made to a person, asking them to speak to Ms. Martinez concerning (her quote) "I was asked to resign because I was mentally incompetent and physically incapable of being on the board" In the complaint handed to council this is only a small portion of the item presented. Her Complaint" Don Jones has slandered me and violated the laws concerning disabled people" She speaks of filing a report with the Town of Mammoth Police in which she was instructed by Chief Villar that this portion of her issues is not a police matter but should be taken up in Civil Court. She has made many similar comments as is in her complaint to and about the council and staff, which includes in this meeting referring to the Attorney as a "Liar". She was instructed at a previous meeting by that attorney to address this as a civil matter as it did not occur on town property or at a public meeting. Her Quote" It does not matter where it occurred it is town business" and "the attorney had no right to question me in a meeting and try to discredit me." Thank you.
- f. Ricardo Romo—Item 10 on the agenda. The council needs to continue to upgrade the police console for dispatching and that no contract for outside service. The dispatch system is the lifeline for the residents of Mammoth when they need help. People rely on someone answering the phones and a quick response in an emergency. In the past there was a lot of meetings and town halls to discuss the police department and a dollar amount kept changing not in the town's favor, and no contract was signed. Will we be facing the same situation again? We need to be self sufficient and take a stand on this matter. Thank you.

**CLOSE OF CALL TO THE PUBLIC**

**5. APPROVAL OF THE MEETING MINUTES**

- a. REGULAR MEETING OF August 17, 2017  
MOTION TO APPROVE THE MINUTES AS WRITTEN FOR AUGUST 17th, 2017  
MOTION BY: COUNCILMAN SLOAN SECOND BY: COUNCILWOMAN AMPARANO  
MOTION PASSES BY A VOTE OF 7-0

**6. MAYOR AND COUNCIL COMMENTS-**

- a. COUNCILMAN SLOAN- Recent Fires-Old Courthouse looks as though a bucket of gas was thrown on the building, we have an arsonist. I think we should bring in the state fire marshal to look into this. I feel it is my duty as a resident and councilmember to make this point.
- b. COUNCILMAN BUSTAMANTE-Comment about a settlement with ASARCO for 14 months. I want to commend the Unions; they took on last opportunity to bat and succeeded in obtaining this honorable settlement. I want to thank the people in the community who stood with the coalition of unions. Thank you.

**7. CONSENT AGENDA – ALL ITEMS SET FORTH BELOW ARE CONSIDERED TO BE ROUTINE MATTERS AND WILL BE ENACTED BY ONE (1) MOTION AND ONE (1) ROLL CALL VOTE OF THE COUNCIL.**

- a. Approval of Staff Recommendations and Reports

- i. **Town Clerk/Treasure's Report**  
ii. Police Report  
iii. Public Works Report  
iv. Library Report  
v. Planning and Zoning Report

- b. Approve Accounts Payable for Payment and Filing

MOTION TO APPROVE THE CONSENT AGENDA ITEMS (A)

MOTION BY: COUNCILMAN SLOAN SECOND BY: COUNCILWOMAN AMPARANO

MOTION PASSES BY A VOTE OF 7-0

MOTION TO APPROVE THE CONSENT AGENDA ITEMS (B)

MOTION BY: VICE MAYOR ANAYA SECOND BY: COUNCILWOMAN AMPARANO

MOTION PASSES BY A VOTE OF 7-0

**8. PRESENTATION ONLY BY WALKER CONSULTANTS- PAT WALKER**

**(SEE SLIDE PRESENTATION AT THE END OF THESE MINUTES)**

**PRELIMINARY FINANCIAL REPORT OF TOWN FOR FISCAL YEAR 2017 AND TO DATE FOR FISCAL YEAR ENDING 2018-PRESENTATION ONLY—**

**OPENING REMARKS**-Good Evening Council and Audience-One of the things I have done for the town is to present the facts and information. I think a big thing tonight that I want to make sure is understood is that we, myself, Don, the police chief and the staff are the messengers, you are the policy makers. We understand that you make all the decisions. One of the things I spoke to the Mayor about is that he wanted a financial report because most of your decisions have to do with the budget and you need to know where you stand. You need to know where you stand last year and where you stand today. That is because of state statutes; you are required to have a balanced budget. You don't want a deficit and the town has seen that in the past. **One of the things I want to clarify right up front because I have not been involved in all this except for the financial part of it, there has been no discussion what so ever concerning trying to get rid of the fire department, None. There has not been one discussion on that. What the discussion has been is, who do we fund the repairs to the dispatch console. The fire department has a \$400,000.00 plus budget, they are a specific district. They collect fire assistance tax; they collect property tax; they are a separate entity that has their own budget. There is no way the town can get rid of them. The one thing I want to make sure of is the whole discussion later on the agenda is whether or not the town will invest or can invest on repairing that console, or if they feel that the fire department may be better served by someone else, that is where the discussion is. I just want to put this into context, as I have not heard anything from the town side that they want to get rid of the fire department.**

One of the other things I want to talk about through this process is, we have worked together for the last three years putting together budgets. We do the best estimate we can with the known facts, and what you try and do is try to include everything you're going to take in revenue, into the budget. So if we have a million dollars we budget a million dollars. You budget based on past expenditures, and what you know will happen. Sometime things happen; unfortunately Mammoth has never been in the position to put away money for a rainy day to say if something happens we can do that. That is where we want to get. When we go over the history since 2012 you are getting closer but we're not there yet. We are getting in the black, does that mean we have extra money, NO! Not at this time. A year ago if we had raise the primary property tax maybe but the council chose not to do that at the time. These are things we must consider as we go through this presentation. This presentation tonight will focus on July 1, 2016 through June 30, 2017 and July 1, 2017 through August 31, 2017. What I am proud to say is that when I first started with Mammoth you only had a 2012 audit. You are required to do an audit every two years. Why do we pay all this money to do audits? Because it is required by state law. The reason it is state law, is that they do not want communities abusing state shared revenues. It's a great accomplishment that you now have before you the 2015-2016 audits completed and we have started 2016-2017 audits, Mammoth has never been current since 2012 until now and you should all take credit for this. It is a huge undertaking that has been accomplished by this council, this manager and your auditors. Mammoth received a congratulatory email stating this fact. We have come so far with Mammoth in the recent years.

**Page 2 thru 3--** explains what a "Fund Balance" vs. "Cash" is. Your fund balance is not cash you can spend it is the balance left after all money comes in and expenses go out, this fund balance includes all accounts including restricted funds such as HURF which is the Highway Users Fund. It is only for highway use; the problem was that it was used as part of the general fund which is what got the town in trouble in the first place. We must pay back the state excise tax in the amount of 41,000.00 per year; we budgeted for 30,000.00 before we had the final amount and now must come up with an additional 11,000.00 to make these payments. We can do this if we can save on expenditures or take in more revenue.

**Page 4 --** explains the 4 fund accounts available to the town. They are General Fund, Special Revenue Fund, Capital Projects, and Enterprise Funds.

**General Fund-Largest fund the town has.** This fund houses all the administration, police, dispatch, public works, library and other such monies.

**Special Revenue Fund-these are Restricted Funds** that may only be used for special expenses such as HURF, Excise Tax, Grants, those types of items.

**Capital Projects-These would be if you sell bonds or other such revenue items** the Town has not been in a position to do this. You as a town have no money to do this.

**Enterprise Funds-These are self supporting,** such as the water, sewer, and trash.

**Looking at FY2017 General Fund Estimates.** 2012 Over spent \$187,386.00, 2013 over spent \$87,952.00, 2014 over spent \$112,198.00, and 2015 over spent \$52,309.00. In 2016 we raised the sales tax in an effort to get out of the debt and saw a gain of \$198,852.00. However, this money had to go to paying back the monies used from the HURF to cover the General Fund Prior to 2016... This was a 1.2Million Dollar Debt. The fact that you were able to do this showed the Auditor General's office that you were serious about getting back on track and not just ignoring the State Requirements.

**Page 5 – Debts,** Still owe one million to HURF, need to find 11,000.00 more for State Excise Tax, payback of expenditure limitations of 22,000.00, Potential offset of 76,000.00 may come from a water rate increase.  
**FY 18 General Fund for July and August**—if all is equal in the budget we should have a percentage of 8.33% per month with for 2 months would be 16.66%. Currently Revenues are 16.9% and Expenditures are at 20.3%. No concerns at this point but no surplus projected.

**Page 6 – HURF** for fiscal year 17 Revenues were \$178,163.12 and Expenditures were \$178,489.22 this is over budget by \$326.00. Currently for FY 18 Revenues, are at 15.7% and Expenses are at 19.5%. Revenues are lower than expected and expenditures are more.

**Page 7—Water, Sanitation, and Cemetery for 2017**—Water Fund Revenues were \$175,100 and Expenditures were \$198,192 this is a loss of \$23,091. Sewer Revenues were \$103,700 and expenditures were \$100,178, we saved \$3,522. Sanitation Revenue \$ 124,413 and expenditures of \$84,321 This is a

savings of \$40,093. Cemetery Revenues \$29,943 and expenditures of \$4,775 is a savings of \$25,168. As you can see the water rates are not supporting the cost at this time.

**Page 8 Water, Sanitation, and Cemetery for 2018**—Still looking at the 16.66% for a 2 month period. The water revenues are at 13.5% and expenses are at 22.3% if this continues we will be over budget by approximately 9% more than a one month percentage. This is why we need a water rate increase. Sewer Revenues are currently at 12.6% and expenditures are at 16%, if this continues, revenue will be short by about 3.4%. Sanitation, Current Revenues are at 13.5% and expenses at 13.3% This is to close and may be able to maintain if expenses can stay at 13.3% but it probably will not. Cemetery is currently at 16.7% of budget and is looking good.

**Page 9 Dispatch Decision – Current cost of dispatching is \$108,966 plus overhead which is approximately 10% equals \$ 119,863.00 less the \$6,000.00 from the fire department leaves the town to pay \$113,863.00 plus the \$13,000.00 to repair the console. This is a total the town must pay of \$126,863.00 to have the dispatching thru the town. PCSO cost would be \$22.07 per call total cost approximately \$25,601.00 per year total savings to the town would be \$101,262.00**

**Page 10 Cons and Pros of Out Sourcing Service--**

**Cons**—San Manuel and Mammoth will need to find an alternative provider or self dispatch.  
Three part time dispatchers will be released.

**Pros**—Call log tracking, phone calls recorded and computer aided dispatching.  
**Direct Dispatching to our officers, currently we are a secondary dispatching unit.**  
Time savings  
**Recorded 911 Calls- currently we do not have this service**  
Better trained dispatchers  
Higher Quality of Service to Community  
Top Notch Equipment  
Minimal maintenance costs (batteries)  
**Reduced Liabilities for the town**  
Improved Officer Training and Response  
**All radio transmissions recorded- currently we do not have this service**

**Page 11 If we continue to dispatch from our system**

**We cannot provide 24 hour coverage and dispatching service cuts will need to be made**  
**Liabilities are extremely high due to lack of adequate training.**  
Annual cost will continue to increase  
Technology will soon require a full upgrade within a couple of years.  
Continue to struggle with retention of dispatchers due to poor pay and no benefits.  
**911 calls will continue to go unrecorded due to an additional cost of \$10,000.00 for new 911 System and an additional \$500.00 per month in service costs.**  
**Safety of the public will continue to be at risk due to antiquated systems with low reliability.**  
**Safety of our officers at risk due to system reliability issues.**

**Alternatives If we go to PCSO \$101,000.00 is available in the budget to get additional equipment for our officers and have funds to help pay town debts to Excise Tax, HURF, Expenditure Limitations payment and the \$76,000.00 water offset.**

**Page 12 If we do not have the \$101,000.00 savings from dispatching with PCSO, we may need to cut services in other areas: Cut out Library gives \$46,470.00, cut out the pool gives \$30,000.00. Cut 24 hour service to make the additional \$24,530.00 to equal the \$101,000.00 savings from outsourcing,**

**Page 13 this is a copy of the Mammoth Fire Districts 2017-2018 Operating Budget of FY 2017-2018 Taken from the Pinal County Website which is Public Record.**

FINAL COMMENT BY PAT WALKER TO THE COUNCIL: YOU ONLY HAVE THE GENERAL FUND TO CHOOSE WHERE TO TAKE FUNDS FROM. THERE IS NO EXTRA MONEY, YOU MUST CUT SOMETHING, AND YOU MUST LOOK AT THE REPERCUSSIONS OF THAT DECISION. YOU ARE NOT ONLY BEING ASKED TO MAKE A \$13,000.00 DECISION, YOUR ARE BEING ASKED TO MAKE A \$126,000.00 DECISION. BECAUSE IF YOU KEEP DISPATCH HERE THAT IS THE TOTAL COST OF EXPENDITURES FOR THIS DECISION. THE DECISION YOU MAKE TONIGHT WILL EFFECT OTHER DECISIONS YOU MUST MAKE. DO YOU KEEP THE DISPATCH HERE AT A COST OF \$126,000 OR DO YOU MAKE THE DECISION TO FIND ALTERNATE DISPATCHING AND SAVE THE TOWN \$101,000 THAT MAY BENEFIT THE DEBTS OWED BY THE TOWN. ONE LAST NOTE IS THAT THE FIRE DEPARTMENT HAS A \$400,000 PLUS BUDGET WITH A \$ 200,000 PLUS CARRY FORWARD. THIS IS PUBLIC RECORD AND IS PART OF YOUR PACKET TONIGHT.

9. **PRESENTATION BY MARTY PONCE OF MAMMOTH FIRE DISTRICT CONCERNING RECENT FIRES IN TOWN LIMITS.**

Mayor, Vice Mayor and Council, This past month we had three structure fires, the first fire involved a resident asleep. The AC was on fire. Luckily he was awoken and able to put out this fire. A lot of my crew did not hear the dispatch go out. Second fire was involved a structure that was fully engulfed, again some of my fire personnel did not hear that call. The third was the old courthouse, I tried my hardest to get an arson investigator, and finally, I was told by dispatch that we would get an investigator in the morning. We cannot leave the scene and have an arson investigator check it out later. So no arson investigator was called to that scene. We did finally get an investigator but they could take no action because the fire had been over a week old. I had to use hand radios to reach some personnel. The tone is not operating properly since July 17<sup>th</sup>, and at night many of my personnel cannot hear this tone. This caused a delay in getting my crew to the station and to the structure fire that was completely engulfed. This has to do with training of dispatchers, I was not notified by radio, I got a phone call and was hung up on, and when I called back I was informed that I had a fire. This caused a delay in addition to delays from my trying to get personnel on the radios. We lost a lot of valuable time. I am very worried any more delays in getting the console repaired that proper communications will not be made. Somebody is going to get hurt. We need to protect of firemen and our residents. The sooner we get there the better. I also thought that you had already decided on this decision, Ms Walker should have been here last meeting; I don't know why she is here now. You already made this decision, all you need to do is get the bids and make that decision. I am asking you to help keep our dispatching and we will have no more delays. Please act on this tonight. Thank you.

10. **NEW BUSINESS**

a. **DISCUSSION AND POSSIBLE ACTION ON TWON POLICE AND EMERGENCY (FIRE AND AMBULANCE) DISPATCHING WITH DISCUSSIONS INCLUDING:**

- i. Discussion of current cost of service and effect on Town Budget
- ii. Possible Intergovernmental Agreement with Pinal County and/or other Agency to provide dispatching services and costs and potential savings discussed.
- iii. Discussion of effect on outsourcing dispatching services on other area Emergency Medical Service Providers.
- iv. Direction from Council on how to proceed.

This item has been removed from the agenda due to the fact that it was on last agenda and has already been completed by motion, second, and a passing vote.

b. **Consideration and possible approval of purchase of equipment and repairs for emergency fire dispatching services in an amount not to exceed \$13,000.00.**

Motion is to accept Creative Communication Bid for an amount not to exceed \$13,000.00

Motion by Councilwomen Amparano Second by Councilman Martinez  
Motion went to a Roll Call Vote

YES

NO

Councilman Martinez

Councilman Sloan

Councilman Bustamante

Mayor Dietz

Vice Mayor Anaya

Councilwoman Amparano

Councilwoman Medina

Motion Passed Vote 6-1

- c. **Consideration and Possible Approval of repairs to JCB Tractor, Repair options are: \$14,000.00 Clutch Repair and Replacement Parts including Labor or \$23,000 for New Transmission Installed.**

Motion is to accept the Clutch Repair and Replacement Parts including Labor not to exceed the amount of \$14,000.00 thru JCB Tractor.

Motion by: Councilwoman Medina      Second by: Councilwoman Amparano

Motion Passed Vote 7-0

- d. **Consideration and Approval of annual payments of \$ 46,508.00 for repayment of Highway User Funds by the Town of Mammoth.**

Motion is to Table this item for a future meeting

Motion by: Councilman Sloan      Second by: Councilwoman Medina

Motion is Tabled Vote 7-0

- e. **Consideration and Possible Approval of Change of Police Reserve Compensation Policy. Specific change will eliminate 16 hours of volunteer service prior to compensation.**

Motion is to Accept this policy change of the Police Reserve Compensation Policy

Motion by: Vice Mayor Anaya      Motion is amended by Councilman Bustamante

Amended Motion is to make this Motion Retro Active to beginning of pay period.

This amended motion was accepted by Vice Mayor Anaya and was seconded by:

Councilwoman Amparano

Motion Pass Vote 7-0

- f. **Consideration and Possible Approval of request by Community Schools for use of the soccer field and restrooms for soccer and football for 2017 season from August thru September. This was amended by Council to be from August thru December.**

Motion is to grant the request to use the soccer field and restrooms for soccer and football for the 2017 season from August thru December.

Motion by: Vice Mayor Anaya      Second by: Councilman Martinez

Motion Pass Vote 7-0

**g. Consideration and Possible Approval of Intergovernmental Agreement with Pinal County for transfer of public safety vehicle.**

Motion is to accept the IGA as written for the transfer of public safety vehicle  
Motion by: Councilwoman Amparano Second by: Councilman Martinez  
Motion Pass Vote 7-0

**11. Possible Executive Session**

**i. No Executive Session Required for this Meeting**

**12. Adjourn**

Motion is to Adjourn this meeting at 8:42 PM  
Motion By: Vice Mayor Anaya Second By: Councilwoman Amparano  
Meeting is Adjourned at 8:42 PM

**I certify that the preceding is a true and correct copy of the Town of Mammoth Council Meeting held September 27, 2017. I further certify that the meeting was duly called and held.**

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**Don Jones, Town Manager**

# Town of Mammoth

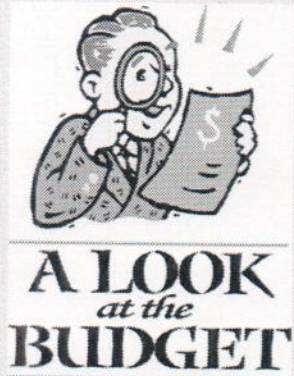
Financial Update  
Special Council Meeting  
Sept. 27, 2017



Pat Walker  
Pat Walker Consulting LLC

Walker  
Consulting

## Agenda



- Introduction/Overview
- Cash vs. Fund Balance
- 2016-17 Est. Results
- 2017-18 YTD Results
- FY18 Estimate
- Questions/Discussions

Walker  
Consulting

## Fund Balances

- “Net” funds at end of fiscal year
- Example: Town started out with \$1 million in FY17 (FY16), added revenues, subtracted out expenditures to come up with “fund balance” which could be a positive or a deficit.



Wolke  
Consulting

## Fund Balances

- Difference between fund balance and cash.
- **Example:** At the beginning of the year you have \$1,000 in your savings account. You are paid on a monthly basis, so you add \$1,000 so you have \$2,000. You pay your house payment and other bills for the month and use up the \$1,000 but your fund balance is still \$1,000.

Wolke  
Consulting

## Fund Balances

- **Cont'd Example:** However, your car breaks down and you need to spend \$500 so your fund balance goes down to \$500. The next month you make your \$1,000 in pay, your electricity bill went down by \$500 so your expenses are \$500 less, moving your fund balance back to \$1,000.

## Fund Balances

- One checking account all funds go into INCLUDING RESTRICTED FUNDS
- Cash goes up and down but at the end of the year, as long as revenues meet budget collections and exp. don't exceed budget, the Town still has their fund balance amount they started out with at the beginning of the fiscal year.

## Funds

- General Fund
- Special Revenue Funds
- Capital Projects
- Enterprise Funds

Walker  
Consulting

## FY 17 GF Est.

Fund	Expenditures		Actual		Audited		Adopted		Estimated	
	Actual	Audited	Audited	Audited	Audited	Adopted	Estimated	Actual	Audited	
Department	FY12	FY13	FY14	FY15	FY16	FY17	FY17			
Mayor & Council	5,874	2,490	4,822	5,125	4,217	11,350	5,319			
P&L Board	-	-	69	46	-	100	-			
Administration	151,425	117,459	79,220	86,044	104,506	208,350	170,545			
Magistrate	42,878	35,359	35,427	35,809	37,441	58,400	36,307			
Attorney	21,250	22,815	21,007	20,300	27,522	36,300	36,000			
Police	402,854	438,217	421,413	387,614	298,369	517,963	344,531			
Library	17,889	38,840	26,481	37,889	27,040	38,078	37,150			
Detention Services	8,525	2,871	4,156	319	2,032	1,900	5,072			
Parks	39,577	34,174	28,127	118,061	61,789	78,388	38,797			
CAAS	-	-	1,558	2,387	845	1,200	1,200			
MURP Reimbursement	-	-	-	-	6,000	26,000	20,000			
Total General Fund	697,027	724,436	708,130	712,545	544,865	757,626	704,929	90,987		
<b>Revenues</b>										
General Fund	508,641	636,434	590,831	660,026	763,717	737,626	736,497			
(DEFICIT)/SURPLUS	(187,086)	(87,952)	(112,198)	(51,800)	(188,852)		91,389			

\* Not audited.

Walker  
Consulting

## Debts

- o Still owe \$1 million to HURF/EXCISE Tax
- o Per State Statute, \$11K in GF revenue must go to Excise Tax (budget 30,000) in FY18
- o Payback of Expenditure limitation of \$22K
- o Potential offset of \$76K in water revenues

Walker  
Consulting

## FY18 GF July & August

- o If all is equal, each month is 8.33% of budget (revenue & expense)
- o July plus August = 16.66%
- o GF Revenues are at 16.9%
- o GF Expense are at 20.3%
  - o Parks is at 32% but due to pool and will level off
  - o No concerns at this point but no surplus projected

Walker  
Consulting

## FY17 HURF

- o Revenues were \$178,163.12
- o Expenses were \$178,489.22
- o Over Budget by \$326

Walker  
Consulting

## FY18 HURF to August

- o Revenues are at 15.7% of Budget
- o Expenses are at 19.5% of Budget
- o Revenues less, expenditures more

Walker  
Consulting

## FY17 Water Fund

- o Water Revenues were \$175,100
- o Water Expenses were \$198,192
- o Water Fund exceeded revenues by \$23,091!
- o Sewer Revenues were \$103,700
- o Sewer Expenses were \$100,178
- o Sewer Fund Savings of \$3,522

Walker  
Consulting

## FY17 Sanitation & Cemetery Funds

- o Sanitation Revenues were \$124,413
- o Sanitation Expenses were \$84,321
- o Sanitation Fund Savings of \$40,093
- o Cemetery Revenues were \$29,943
- o Cemetery Expenses were \$4,775
- o Cemetery Fund Savings of \$25,168

Walker  
Consulting

## FY18 Water & Sewer

- o Water revenues are at 13.5% of budget
- o Water expenses are at 22.3% of budget
- o Trends continue then Water Fund would be under revenues and over budget by 9% and why the Town needs a Water Rate increase
- o Sewer revenues are at 12.6% of budget
- o Sewer expenses are at 16% of budget
- o Trends continue then Sewer Fund would be short on revenues by 3.4%

Walker  
Consulting

## FY18 Sanitation & Cemetery

- o Sanitation revenues at 13.5% of budget
- o Sanitation expenses at 13.3% of budget
- o Sanitation fund can potentially maintain if expenses are kept at 13.3% but probably not....
- o Cemetery is at 16.7% of budget
- o Cemetery is at less than 1% of budget
- o Cemetery fund is looking good for this FY

Walker  
Consulting

## Dispatch Decision

- o Current costs of Dispatch is \$108,966
- o With overhead (buildings, payroll, etc.) of approximately 10% will be \$119,863
- o Less Mammoth Fire District Payment of \$6,000 annually = \$113,863
- o Console replacement costs estimated at \$13,000 so annual cost is = \$126,863

Walker  
Consulting

## Dispatch Decision (Cont'd)

- o PCSO Costs would be \$22.07 per call
- o Mammoth calls for service for 17 is 1,160
- o Cost of PSCO contract would be  $\$22.07 \times 1,160 = \$25,601$
- o Savings to the Town of Mammoth would be:
  - o  $\$126,863 - \$25,601 = \$101,262$

Walker  
Consulting

## CONS w Outsourcing (Per Chief)

- o SM and Mammoth Fire will need to find an alternative
  - o Kearny Fire
  - o AMR
  - o Self- Dispatch (like Pinal Rural)
- o 3 Dispatchers will be out of part time work
  - o One has relocated and is staying on to help out but looking for other work

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## PROS w Outsourcing (Per Chief)

- o Call log tracking
- o Phone call logs recorded/Computer Aided Dispatching
- o **Direct Dispatching vs Secondary Dispatching**
- o Time Savings
- o DR Assignment and Tracking
- o **Recorded 911 calls**
- o Better Trained Dispatchers
- o **Higher Quality Service to Community**
- o Top notch equipment
- o Minimal equipment maintenance costs
  - o Batteries
- o **Reduced Liability**
- o Improved Officer Training and response
- o **Savings to the Town**
- o All radio transmissions recorded
- o Stats as needed

Walker  
Consulting

## What if we continue dispatching (Per Chief)

- o Cannot afford 24 hour police and dispatching services
  - o will have to eliminate services somewhere
- o Liability extremely high due to lack of adequate training
- o Annual Costs will continue to increase
- o Technology will soon be obsolete and will require full upgrade
- o Continue to struggle with retention of dispatchers due to poor pay and no benefits
- o 911 calls will continue to go unrecorded
  - o Cost \$10,000 for new 911 system and appx 500/month for service
- o Safety of the public will continue to be at risk due to antiquated systems with low reliability.
- o Safety of Officers at risk due to system reliability issues

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## Alternatives

- o If \$101K available in budget, police can get additional equipment it needs and funds are available to repay state expenditure limitation and HURF
- o \$41k a year for Excise Tax
- o \$1,000,000 HURF Debt
- o \$22 Expenditure Limitation payment
- o \$76K Water Offset

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## Alternatives

- o If \$101K available in budget, police can get additional equipment it needs and funds are available to repay state expenditure limitation and HURF
- o Cut services in other areas:
  - o Library \$46,470 Budget
  - o Recreation (Pool) \$25,000 to \$30,000 with utilities
  - o Cut 24 hour coverage in Police, Savings?

Walker  
Consulting

## Questions?



	2016 - 2017 ACTUAL	VARIANCE	2016 - 2017 BUDGET	2017 - 2018 PROPOSED BUDGET
<b>INCOME:</b>				
Tax Distribution	86,188.00	140.00	85,330.00	75,819.00
Interest Distribution	1,885.00	-706.00	990.00	2,000.00
Fire Assistance Income	11,865.00	0.00	11,865.00	17,863.00
Refunds & Reimbursements	943.00	-943.00	0.00	24,461.48
Out of District Services	0.00	13,120.00	13,120.00	0.00
Grants Income	0.00	50,000.00	50,000.00	50,000.00
RESERVE FUND Carry Over	242,616.00	39,306.00	267,116.00	268,219.00
<b>TOTAL BUDGET</b>	<b>316,341.00</b>	<b>105,916.00</b>	<b>407,422.00</b>	<b>438,102.00</b>
<b>PERSONAL SERVICES:</b>				
Industrial Insurance Travellers	6,403.00	-1,968.00	4,435.00	6,000.00
Salaries	0.00	7,200.00	7,200.00	6,100.00
Employees	10,834.00	4,168.00	15,000.00	11,000.00
Out of District Services	4,000.00	0.00	4,000.00	4,944.00
OFF SUPPLIES	919.00	681.00	1,600.00	872.00
Office Supplies	897.00	377.00	1,274.00	1,050.00
Office Equip. & Maint.	148.00	852.00	1,000.00	1,000.00
RE SERVICE CHARGES	1,323.00	177.00	1,600.00	2,564.00
Telephone Charges	1,667.00	-167.00	1,500.00	1,717.00
Portable Radio Charges	6,000.00	0.00	6,000.00	6,000.00
Dispatch Services	1,436.00	2,664.00	4,000.00	3,400.00
Transportation-Fuels	3,396.00	8,421.00	12,000.00	15,000.00
Vehicle Maint.	0.00	250.00	250.00	300.00
Legal Notices	2,822.00	809.00	10,600.00	13,000.00
Insurance Mahoney	1,856.00	2,394.00	4,250.00	4,500.00
Public Utilities	668.00	12,442.00	13,000.00	10,000.00
Building Maint.	76.00	3,424.00	3,500.00	4,500.00
Firefighter Training	2,748.00	843.00	3,691.00	3,600.00
Small Tools/Equip. Repair	222.00	666.00	890.00	6,000.00
Travel-Meals-Mileage	396.00	605.00	1,000.00	1,000.00
Medical Supplies/Equipment	949.00	268.00	1,217.00	1,300.00
Fire Prevention	0.00	0.00	0.00	2,400.00
Radio Repeater Site Rental	4,772.00	-2,372.00	2,400.00	1,600.00
Repeater Maintenance	0.00	0.00	0.00	20,000.00
Garage Gear	0.00	0.00	0.00	15,000.00
Trg Equipment	0.00	0.00	0.00	4,500.00
Personal services	4,600.00	0.00	4,500.00	4,500.00
Accountant	0.00	0.00	1,000.00	1,000.00
Utilities	0.00	25,000.00	25,000.00	25,000.00
AL OUTLAY	0.00	25,000.00	25,000.00	25,000.00
Transportation Vehicle	0.00	66,714.00	130,248.00	177,188.00
Total Capital Outlay	0.00	66,714.00	130,248.00	177,188.00
Grant Expenses	0.00	0.00	0.00	50,000.00
Radio Repeater Site	5,239.00	44,761.00	50,000.00	42,973.00
Total Grant Expenses	5,239.00	44,761.00	50,000.00	42,973.00
EXPENSES	66,841.00	181,236.00	255,248.00	388,102.00
RESERVE FUND	242,616.00	39,306.00	267,116.00	438,102.00
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>016-2018 OPERATING BUDGET</b>			<b>0.00</b>
				<b>438,102.00</b>

**MANMOTH FIRE DISTRICT  
2017-2018 OPERATING BUDGET**

	2016 - 2017 ACTUAL	VARIANCE	2016 - 2017 BUDGET	2017 - 2018 PROPOSED BUDGET
<b>INCOME</b>				
310 Tax Distribution	59,190.00	140.00	59,330.00	75,819.00
311 Interest Distribution	1,696.00	-706.00	990.00	2,000.00
312 Fire Assistance Income	11,866.00	0.00	11,866.00	17,663.00
313 Refunds & Reimbursements	943.00	-943.00	0.00	24,401.00
314 Out District Service	0.00	13,120.00	13,120.00	0.00
315 Grants Income	0.00	55,000.00	55,000.00	50,000.00
316 RESERVE FUND Carry Over	242,646.00	39,306.00	267,116.00	268,219.00
<b>TOTAL BUDGET</b>	<b>316,341.00</b>	<b>105,916.00</b>	<b>407,422.00</b>	<b>438,102.00</b>
<b>A- PERSONAL SERVICES</b>				
A-101 Industrial Insurance Travelers	6,403.00	-1,968.00	4,435.00	6,000.00
A-102 Salaries	0.00	7,200.00	7,200.00	6,100.00
A-103 Employees	10,834.00	4,166.00	15,000.00	11,000.00
A-104 Out of District Services	4,000.00	0.00	4,000.00	4,944.00
A-105 Payroll Taxes	919.00	581.00	1,500.00	872.00
<b>B- OFFICE SUPPLIES</b>				
B-101 Office Supplies	897.00	377.00	1,274.00	1,059.00
B-102 Office Equip. & Maint.	148.00	852.00	1,000.00	1,000.00
<b>C-OTHER SERVICE CHARGES</b>				
C-101 Telephone Charges	1,323.00	177.00	1,500.00	2,564.00
C-102 Portable Radio Charges	1,667.00	-167.00	1,500.00	1,717.00
C-103 Dispatch Services	6,000.00	0.00	6,000.00	6,000.00
C-104 Transportation-Fuels	1,436.00	2,564.00	4,000.00	3,400.00
C-105 Vehicle Maint.	3,599.00	8,401.00	12,000.00	15,000.00
C-106 Legal Notices	0.00	250.00	250.00	300.00
C-107 Insurance Mahoney	2,822.00	909.00	10,500.00	13,000.00
C-108 Public Utilities	1,895.00	2,394.00	4,289.00	4,500.00
C-109 Building Maint.	558.00	12,442.00	13,000.00	10,000.00
C-110 Firefighter Training	76.00	3,424.00	3,500.00	4,500.00
C-111 Small Tools/Equip. Repair	2,748.00	943.00	3,691.00	4,500.00
C-112 Travel-Meals-Mileage	222.00	668.00	890.00	5,000.00
C-113 Medical Supplies/Equipment	395.00	605.00	1,000.00	1,000.00
C-114 Fire Prevention	949.00	288.00	1,217.00	1,300.00
C-115 Uniform Allowance	0.00	0.00	0.00	1,000.00
C-116 Radio Repeater Site Rental	4,772.00	-2,372.00	2,400.00	2,400.00
C-117 Repeater Maintenance	0.00	0.00	0.00	20,000.00
C-118 Turnout Gear	0.00	0.00	0.00	15,000.00
C-119 Fire Equipment	0.00	0.00	0.00	4,500.00
<b>D - Professional services:</b>				
D-101 Accountant	4,500.00	0.00	4,500.00	4,500.00
D-102 Audits	0.00	0.00	1,000.00	1,000.00
<b>E-CAPITAL OUTLAY</b>				
E-101 Transportation Vehicle	0.00	25,000.00	25,000.00	25,000.00
<b>Total Capital Outlay</b>	<b>56,163.00</b>	<b>86,714.00</b>	<b>130,648.00</b>	<b>177,156.00</b>
E-105 Grant Expenses	0.00	0.00	0.00	50,000.00
E-106 Radio Repeater Site	5,239.00	44,761.00	50,000.00	42,973.00
<b>Total Grant Expenses</b>	<b>5,239.00</b>	<b>44,761.00</b>	<b>50,000.00</b>	<b>92,973.00</b>
<b>TOTAL EXPENTURES</b>	<b>66,641.00</b>	<b>181,236.00</b>	<b>255,648.00</b>	<b>388,102.00</b>
<b>G- RESERVE FUND</b>	<b>242,646.00</b>	<b>39,306.00</b>	<b>267,116.00</b>	<b>438,102.00</b>
<b>TOTAL OPERATING SURPLUS (DEFICT)</b>				<b>0.00</b>
<b>TOTAL 2015-2016 OPERATING BUDGET</b>				<b>438,102.00</b>

Pending Approval will be at the regular meeting  
June 14th, 2017 @ 12:00 PM at the  
Fire Station, 114 Copper Street